

Attendance in Board of Directors' Meetings

DATE OF MEETING	ATTENDANCE
February 11, 2020	PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta ABSENT: None
February 20, 2020	PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta ABSENT: None
March 13, 2020	PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta ABSENT: None
March 17, 2020	PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta ABSENT: None
April 03, 2020	PRESENT: Christopher T. Po

	<p>Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
April 17, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
April 22, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
April 27, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
May 15, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu</p>

	<p>Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
June 19, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
July 15, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
August 10, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
August 20, 2020	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>

<p>October 09, 2020</p>	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
<p>November 16, 2020</p>	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
<p>November 19, 2020</p>	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>
<p>December 21, 2020</p>	<p>PRESENT: Christopher T. Po Ricardo Gabriel T. Po Teodoro Alexander T. Po Leonardo Arthur T. Po Fernan Victor P. Lukban Paulo L. Campos III Frances J. Yu Eileen Grace Z. Araneta</p> <p>ABSENT: None</p>

Attendance in Audit Committee Meetings

DATE OF MEETING	ATTENDANCE
March 30, 2020	Present: FERNAN VICTOR P. LUKBAN PAULO L. CAMPOS, III RICARDO GABRIEL T. PO Absent: None
May 28, 2020	Present: FERNAN VICTOR P. LUKBAN PAULO L. CAMPOS, III RICARDO GABRIEL T. PO Absent: None
August 3, 2020	Present: FERNAN VICTOR P. LUKBAN PAULO L. CAMPOS, III RICARDO GABRIEL T. PO Absent: None
November 9, 2020	Present: FERNAN VICTOR P. LUKBAN PAULO L. CAMPOS, III RICARDO GABRIEL T. PO Absent: None

Attendance in Board Risk Committee Meetings

DATE OF MEETING	ATTENDANCE
August 20, 2020	Present: FRANCES J. YU FERNAN VICTOR P. LUKBAN RICARDO GABRIEL T. PO Absent: None

Attendance in Corporate Governance Committee Meetings

DATE OF MEETING	ATTENDANCE
February 20, 2020	Present: PAULO L. CAMPOS, III FERNAN VICTOR P. LUKBAN EILEEN GRACE Z. ARANETA Absent: None
November 19, 2020	Present: PAULO L. CAMPOS, III FERNAN VICTOR P. LUKBAN EILEEN GRACE Z. ARANETA Absent: None

Attendance in Related Party Transactions Committee Meetings

DATE OF MEETING	ATTENDANCE
February 20, 2020	Present: PAULO L. CAMPOS, III FERNAN VICTOR P. LUKBAN RICARDO GABRIEL T. PO Absent: None
November 19, 2020	Present: PAULO L. CAMPOS, III FERNAN VICTOR P. LUKBAN RICARDO GABRIEL T. PO Absent: None

Schedule of Board Meetings for 2020

DATE OF MEETING	TYPE OF MEETING
February 11, 2020	Authority To Transfer Ownership Of Vehicles; Authorized Signatory For First Metro Securities Brokerage, Inc.
Feb. 20, 2020	Review and Approval of Previous Minutes of Meeting, Financial Results, 2020 Consolidated P&L and CAPEX Budget; Supercard Upgrade and Launch, Project DASH, Project PEARL
March 13, 2020	Liquidation Plan of Anchor Wood International Limited
March 17, 2020	Attendance and Participation Of Directors Of The Corporation In Regular And Special Meetings Through Remote Communication; Board Meetings Of Directors Or Trustees
April 03, 2020	Authorized signatories for Banco de Oro; Authorized signatories for transactions with Grab Express, Inc.
April 17, 2020	Notice of Annual Stockholders' Meeting
April 22, 2020	Authority to Issue Financial Statements
April 27, 2020	Postponement of Annual Stockholders' Meeting
May 15, 2020	Revised Notice of Annual Stockholders' Meeting
June 19, 2020	Authorization of Giovanna M. Vera To Represent the Corporation For Various Government Agencies
July 15, 2020	Regular Meeting of the Board, Approval of Minutes of the Annual Stockholders' Meeting held on June 20, 2019, President's Report on Operations, Approval and Ratification of All Acts of the Board of Directors, Board Committees, and Management for the year 2019; Election of the Board of Directors, Appointment of External Auditor; Declaration of Cash Dividends
August 10, 2020	Authorized signatories Represent the Corporation For Various Government Agencies
August 20, 2020	Review and Approval of Previous Minutes of Meeting, Financial Results, Cashflow Update; Mr. Vicente L. Gregorio as authorized signatory with transactions with Globe Telecom, Inc.
October 09, 2020	Authority to Enter into A Negotiated Sale With Department Of Transportation For A Right Of Way Payment; Authority To Accept Offer as Negotiated Right of Way Payment
November 16, 2020	Application For A Credit Line With San Miguel Foods, Inc. – Great Food Solutions
November 19, 2020	Review and Approval of Previous Minutes of Meeting, Financial Results, Project Dash Update, Project Phoenix Update; Mr. Vicente L. Gregorio as authorized signatory for the Memorandum of Agreement to sublease a commercial lot in Makati City
December 21, 2020	Official E-Mail And Mobile Number Of The Company As Required By The Securities And Exchange Commission

Schedule of Audit Committee Meetings for 2020

DATE OF MEETING	TYPE OF MEETING
March 30, 2020	Presentation of 2019 Financial Results; Presentation of external audit for the 2019 audit; Results of 2019 internal audit; COVID-19 Update
May 28, 2020	Presentation of Q1 2020 Financial Results; Internal Audit Update; Post-COVID Organization Restructuring
August 3, 2020	Presentation of 1H 2020 Financial Results; Internal Audit Results Summary; COVID-19 Update (Project Right Sizing)
November 9, 2020	Presentation of external audit for the 2021 audit; Presentation of Q3 2020 Financial Results; Wrap-up of 2020 Internal Audit results

Schedule of Corporate Governance Committee Meetings for 2020

DATE OF MEETING	TYPE OF MEETING
February 20, 2020	Results of the Board of Directors' Self-Assessment Survey; Moving from Corporate Social Responsibility to sustainability purpose-driven journey. Assign the Subcommittee to focus on the ESG issues and expanding the Corporate Governance Subcommittee's scope beyond the governance but to environmental and social as well.
November 19, 2020	Discussed the Company's Sustainability Framework to be focused on (1) People, for Employees, Guests and Communities; (2) Planet, for Natural Resource Efficiency, Environmental Impact Management and Supply Chain Management; (3) Pizza, for best-in-class products and Industry pioneer; and (4) Good governance; Approval of Amended Corporate Governance and Sustainability Charter

Schedule of Related Party Transactions Committee Meetings for 2020

DATE OF MEETING	TYPE OF MEETING
February 20, 2020	Review of Related Party Transactions for FY 2019
November 19, 2020	Review of Related Party Transactions for 2020

Schedule of the Risk Oversight Committee Meeting for 2020

DATE OF MEETING	TYPE OF MEETING
August 20, 2020	COVID-19 Risk Assessment and Mitigation Measures